



*Investing in our Future*

Impact Report **2021**



*Investing in the Future  
of the Mater Misericordiae  
University Hospital  
to transform patient care.*

**Front cover:**  
Mater Public Hospital Heart Surgery  
Patient, Fergus.

**Inside front cover:**  
Minister for Health, Stephen Donnelly,  
visits the Mater Public Hospital's  
Brain Lab.







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## About us

### The Mater Foundation

exists to give every patient and every family who loves them, the very best care at the Mater Misericordiae University Hospital (MMUH).

As a registered charity and the official fundraising body for MMUH, we raise vital funds to support the work of the hospital.

Through the generosity and commitment of our supporters we continue to invest in the future of the hospital by funding advanced state-of-the-art medical equipment, new services and hospital redevelopment, research and innovation initiatives, and by providing patient, family and staff support when it is most needed.

*"You saved my husband's life  
and will always be remembered –  
Thank you."*

*Greta, Monaghan*



## Our Vision

Every sick person in Ireland will have timely access to world-class healthcare when they need it.

## Our Mission

We will harness our supporters' kindness and generosity and work together with our partners to continuously transform and improve patient care at the Mater Misericordiae University Hospital. We will ensure that the hospital is at the forefront of research and innovation and is a leader for healthcare in Ireland.

## Our Values

We are a strategic, caring and responsible organisation. We are entrusted by our supporters to honour their commitment and dedication by putting their vital donations and philanthropic supports to the most impactful use to help provide world-class patient care at the Mater Hospital. **We are driven by six values:**



## Our Beliefs

**We believe** that every sick person, without exception, deserves world-class care and treatment so that they have the best chance of the best outcomes.

**We believe** in equality of access for all, regardless of means or circumstance.

**We believe** in our committed, kind and caring supporters and volunteers. Their generosity helps transform countless lives.

**We believe** patients and their families are at the centre of everything we do. Their quality of life, their hospital experience, their chance of the best outcomes are our greatest priority.

**We believe** that the hard-working, skilled and dedicated frontline staff in the hospital need the most up-to-date and appropriate technology, equipment and facilities so that they can deliver world-class care and better outcomes for our patients.



Dr Colman O'Loughlin, Consultant in Intensive Care & Anaesthesia, caring for a patient in the Mater's ICU

# Welcome from Chair and CEO



*Delivering excellence in care to patients while  
investing in and shaping the medicine of tomorrow.*

The Mater Misericordiae University Hospital (MMUH) is home to more than 4,200 staff, caring for more than 400,000 patients each year. As a leading level four acute hospital and also a teaching hospital it comes as no surprise that it is one of the busiest hospitals in the country.

Every year, demand for services grows, placing increasing pressure on the hospital's facilities, resources and staff, which is why the Mater Foundation exists.

As the official fundraising body for the hospital, we provide the crucial additional funding over and above core State funding to make the ordinary, extraordinary. We enable the hospital to respond to urgent and increasing needs, to continue to develop world-class patient care, and to always put the patient first.

In 2021 we continued to feel the full force of Covid-19 which presented on-going challenges across the hospital campus. Our already over-stretched nurses and doctors continued to respond at rapid speed

to deal with the ever-evolving situation.

Despite the extraordinary disruption caused by this once-in-a-century global pandemic, the hospital continued to remain ambitious in its focus. It further enhanced its role as an international leader in the provision of complex care and specialist services, and as a result, so did the Mater Foundation.

2021 marked the launch and successful completion of the first year of our new Strategic Plan, *A Strong Foundation Builds a Better Future, 2021–2025*.

**We have ambitious plans to double our fundraising income from a current average of €4million to approximately €8million a year by 2025, resulting in a target of €30million raised across the course of the plan. This year we set a solid foundation to achieve this.**

In 2021, we set out to achieve an ambitious target of €4.8million. Even with the continuation of Covid-19 lockdowns and unparalleled uncertainty, we surpassed this target by 16%, raising a total of €5.6million.

Thanks to this uplift, the Foundation was able to invest more than €2.4million in state-of-the-art equipment and essential projects that will help future-proof the hospital and save more lives.

When it comes to critically ill patients, every second counts, so we were delighted to directly fund €1.1million in upgrading essential patient facilities and advancing life-saving medical equipment. Thanks to the unwavering compassion of our supporters, the Foundation contributed towards the refurbishment of the hospital's National Breast Health Unit, allowing this busy national service to diagnose and care for breast cancer patients. We equipped the Special Care Unit with ICU-standard patient monitors to help care for acutely ill patients.



## *Always putting patients first, making the ordinary, extraordinary*

Investment was made in equipment such as two portable ECHO machines for patients requiring diagnosis and monitoring of heart conditions.

**Thousands of patients will receive timely diagnoses and care as a result of these investments for the future.**

Additionally, this year we have been able to designate and commit a total of €3.5million for multiple projects across the hospital. This included €1.06million towards the purchase of a new digital PET/CT scanner, the only one of its kind in the country; €500,000 to equip the new Rock Wing with ICU beds; and €102,000 to improve hospital facilities for patients undergoing haemodialysis, creating a nicer, less stressful hospital experience.

We provided €541,000 to support hospital staff to be their best through education and training initiatives, including support for educational conferences, enabling staff to continue their professional development within their own

specialities and disciplines. A further €412,000 was granted to fund specialist staff in the areas of Oncology, Cardiology and Care for the Elderly, helping to deliver the very best in care for patients.

Recognising that today's research could be tomorrow's treatment and cures, the Mater Foundation was able to grant €263,000 towards research projects. Support was dedicated to ground-breaking research in triple negative breast cancer, colorectal cancer, genetic diabetes, spinal fusion failure and inherited cardiac conditions. This funding supports the hospital to further embrace translational research, linking scientific discovery to best clinical practice and outcomes enabling the hospital to provide cures and better care to patients and their families for generations.

Our ability to continue to invest in the future of the hospital is only possible due to the generosity and committed support of several key groups. Our sincere thanks goes

to the passionate and dedicated Mater Foundation team, who work tirelessly to deliver professional and positive results daily. Our voluntary Board of Directors, who, utilising their broad range of experience and skills strategically guide and steer us. Thanks also goes to the inspiring medical teams and staff within MMUH, who dedicate themselves selflessly to every patient that steps inside the hospital.

**And of course, our incredible fundraisers and supporters, who through their time, loyalty and generosity, fund 100% of the Mater Foundation's work.**

Collectively, we have weathered one of the most difficult periods in recent history, but despite this, in 2021 set solid foundations to continue growing our investment in the future of MMUH, dedicating vital funds where they are most needed and can have greatest impact on patients' lives.

*To everyone that has played a part  
and supported us,*

*Thank you.*



Mary Moorhead  
Chief Executive



Neil Bannon  
Chairperson

Our highlights in numbers

**€5.6million**

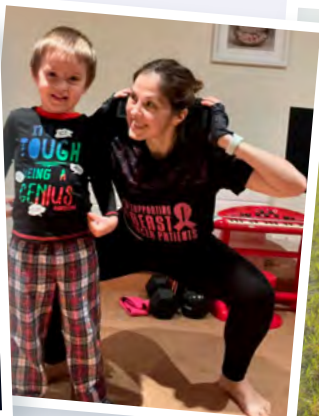
raised in 2021



↑  
**16%**  
growth  
on our ambitious  
target

**>13,500**  
challengers

*running, squatting or walking  
for the Mater Foundation*



**500** brave men  
took to the water in our  
'Dickie Dip' Challenge

*Over 90 people attended our  
first ever Remembrance Walk.*

**2,351**

active regular givers

**>65,000**

gifts received

**183% increase**  
over the last 5 years





# €1.06m

designated towards the purchase of a PET/CT scanner



## €541,000

invested in education and training initiatives

*to assist hospital staff with continued professional development*



## €263,000

dedicated to ground-breaking research in triple negative breast cancer, colorectal cancer, genetic diabetes, spinal fusion failure and inherited cardiac conditions



## €500,000

for equipment for the new Rock Wing

## €412,000

funding specialist staff in Oncology, Cardiology and Care for the Elderly



**Celebrating a year of growth and investment helping MMUH deliver excellence in care to patients while shaping the medicine of tomorrow.**

*Thank you for your continued support of the Mater Foundation.*

# What we do

With over 400,000 patient visits to the Mater Misericordiae University Hospital every year, the Mater Foundation is committed to supporting the hospital, providing the highest standard of medical care to adults in Ireland by ensuring that patients have immediate access to the best facilities and highly skilled and specialised professionals, while delivering best-in-class research.

We do this thanks to the many individuals, groups, local committees and companies who choose to support us, driving us in our mission to continuously transform and improve patient care and ensure that the hospital is at the forefront of research and innovation and is a leader for healthcare in Ireland.







## How we work

Everything we do at the Mater Foundation is focused on supporting MMUH. All funds raised are used to support our key four pillars:

### 1 *Advancing Medical Equipment:*

State-of-the-art equipment saves lives. That's why the funds we raise are used to purchase the most up-to-date medical equipment money can buy. When it comes to critically ill patients, every second counts.

### 2 *New Services and Hospital Redevelopment:*

Ensuring all patients who come through our doors are cared for in a caring and comfortable environment is paramount. That's why we strive to upgrade and refurbish our hospital wards while also developing new and enhanced services.

### 3 *Research and Innovation:*

Recognising that today's research could be tomorrow's treatments and cures, we are proud to invest in life-changing research to ensure that we stay at the forefront of world-class care.

### 4 *Patient, Family and Staff Support:*

Very often it's the little things that have the biggest impact on a patient and their loved ones. That's why we fund those little extras that mean so much, things like clothing and hygiene packs for vulnerable and homeless patients. We also support staff to be their best through specialist training.


# Why we do it

Founded in 1861, MMUH is part of the fabric of Ireland. It is a level four teaching hospital with more than 15 national specialty centres committed to providing excellence in healthcare for all patients, in Dublin and across the country.

As the official fundraising body for the hospital, the Mater Foundation works in tandem with the hospital providing crucial additional funding over and above core state funding – to make the ordinary, extraordinary.

**MMUH is a national centre for many specialties and super specialties. It is also a main centre for cancer care and is one of two Major Trauma Centres in Ireland.**

## Specialties included:

-  Cardiology
-  Heart & Lung Transplant Centre
-  Adult Congenital Heart Disease (ACHD) service
-  Pulmonary Hypertension – a rare lung disease
-  National Spinal Injuries Unit
-  National Isolation Unit
-  Rare Disease Centre
-  Centre for Inherited Metabolic Disorders
-  Adult Scoliosis
-  Adult Extracorporeal Membrane Oxygenation (ECMO)
-  Hyperthermic Intraperitoneal Chemotherapy (HIPEC)
-  Deep Brain Stimulation
-  Ventricular Assist Device (VAD)



**>400,000**  
patient visits





**>209,000**

patients attend our  
out-patient clinics  
each year



**>72,600**

patients attend the  
Emergency Department  
annually



**56,700**

surgical procedures  
performed each year

# Our strategy: the roadmap to 2025

## *Strategic Priorities:*

## *Objectives:*



### Develop **our people**

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Grow and develop our team to ensure we have the right levels of expertise, experience, and capacity to deliver income growth to increase impact for patients.



### Grow **our income**

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Develop a fundraising strategy to ensure sustainability, grow annual income and increase our supporter base across a diverse range of income streams, building on our innovation and our effectiveness in everything we do.



### Deepen **our relationships**

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Develop our communications and strengthen our engagement with our partners, our supporters, and wider stakeholders.



### Strengthen **our organisation**

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Instil a culture of excellence in everything we do, ensuring transparency and harnessing trust. Enhance our Board and implement best in class policies and procedures to comply with all sector requirements.



## *Our plans include:*

- To pledge to be there to provide vital equipment and ground-breaking research
- To respond to urgent patient, family and staff supports
- To continue to fund the projects that will have the biggest impact for patients
- To forge new connections and develop new opportunities for fundraising
- To grow and develop our team to ensure we have the right levels of expertise and experience
- To deliver income growth and increase our impact for MMUH
- To introduce a new grants model to support patients, families and staff as well as our commitment to research
- To ensure sustainable long-term funding

## *Our future:*

**We will ensure MMUH is ready for the challenges of the future. We will support it to be at the very forefront of the most promising advances in medical care, development, research and innovation; now, and over the coming years.**



# Priorities and achievements in 2021

This year we launched our new, ambitious strategy to 2025, **A Strong Foundation Builds a Better Future**. As part of this we set out key objectives for 2021 to help us meet our strategic priorities and successfully achieved these to raise **€5.6million**.

## Develop our people



Objectives	Performance and Outcome
Development of a new organisational structure to deliver on our strategic plan.	<ul style="list-style-type: none"><li>A new organisational structure was prepared and approved to allow for future development and growth.</li></ul>
Invest in resources required to deepen expertise, experience, and capacity.	<ul style="list-style-type: none"><li>New positions identified and new team members appointed.</li></ul>
Ensure retention of staff by skills development and providing support packages.	<ul style="list-style-type: none"><li>Engaged HR support to provide expertise to strengthen and develop our team, maximise staff retention and build a strong positive team culture.</li></ul>

## Grow our income



Objectives	Performance
To raise a total gross income of €4.8m from fundraising activities.	<ul style="list-style-type: none"><li>The Mater Foundation raised €5.6m in fundraising income in 2021. This was achieved through the generosity of all our supporters.</li></ul>
Develop a comprehensive fundraising strategy in line with the organisation's strategic objectives.	<ul style="list-style-type: none"><li>Work has commenced on the strategy implementation phase and will continue into 2022.</li></ul>
Invest in acquisition of new supporters and expand income channels.	<ul style="list-style-type: none"><li>Additional resources acquired to lead community fundraising initiatives and the development of a special events calendar. Continuous review of the digital giving market and development of new campaigns.</li></ul>
Growing Individual Giving and develop a pipeline of Corporate supporters.	<ul style="list-style-type: none"><li>Development of Individual Giving strategy for the retention of existing donors and acquisition of new supporters. Development of a Corporate strategy.</li></ul>
Utilise the CRM (Customer Relationship Management) Database.	<ul style="list-style-type: none"><li>CRM Audit underway and plans for future development and cultivation of supporters in progress.</li></ul>



2021 has provided a solid foundation from which we will continue to grow and enhance our work over the next four years in order to achieve our €30million target.

## Deepen our **relationships**



Objectives	Performance and Outcome
Continue to align with MMUH strategic objectives.	<ul style="list-style-type: none"> <li>MMUH launched a new strategic plan in 2022. The Mater Foundation is fully aligned with their objectives.</li> </ul>
Introduction of Project Appraisal Committee (PAC) to identify annual core funding needs together with innovative projects in research and new models of care.	<ul style="list-style-type: none"> <li>Work has commenced on the development of a new Projects Appraisal Committee, and this will be implemented in 2022.</li> </ul>
To support MMUH with investment in facilities and medical equipment, research and clinical trials, education and training and specialised staff.	<ul style="list-style-type: none"> <li>The Mater Foundation funded MMUH grants of €2.4m in 2021 to support its needs.</li> </ul>
Develop a comprehensive Communications strategy encompassing both internal and external communications.	<ul style="list-style-type: none"> <li>New mission, vision, values and beliefs rolled out.</li> <li>Development of a Communications strategy commenced in 2021 and will be finalised and implemented in 2022.</li> </ul>
Annual engagement between the Board of MMUH and the Board of the Mater Foundation.	<ul style="list-style-type: none"> <li>CEO of the Mater Foundation presented to the Board of MMUH in 2021.</li> </ul>

## Strengthen our **organisation**



Objectives	Performance and Outcome
Invest in our IT infrastructure.	<ul style="list-style-type: none"> <li>Work commenced on the introduction of an independent IT infrastructure in 2021 and was completed in early 2022.</li> </ul>
Continue to maintain high standards of good governance and financial reporting.	<ul style="list-style-type: none"> <li>Governance &amp; Compliance Lead appointed in 2021. We are committed to upholding the triple lock principles of transparent reporting, good governance and good fundraising.</li> </ul>
Risk assessment.	<ul style="list-style-type: none"> <li>Regular review of risk register.</li> </ul>
Board development and recruitment.	<ul style="list-style-type: none"> <li>The Directors, with external assistance, completed a skills matrix and succession planning. Recruitment of new board members will take place in 2022.</li> </ul>

# Our Impact

## Advancing medical equipment

### A new PET/CT scanner for MMUH

This year, thanks to the generosity of our supporters, the Mater Foundation was able to provide €1.06million in funding towards the purchase of a new digital PET/CT scanner; the best of its kind in the country.

The digital PET/CT scanner is a critical piece of equipment for detecting and managing cancer. It is also used to diagnose illnesses such as Parkinson's Disease and Dementia.

A PET/CT scanner has been in use at the Mater for many years providing advanced scans. However, the machine had turned obsolete and needed to be upgraded.

**Now, thanks to the kindness and unwavering dedication of Mater Foundation supporters, we have been able to bring the very latest in medical technology to the hospital.**

The new PET/CT, which scans patients at a much faster rate, means that over 1,000 patients each year will have access to a state-of-the-art PET/CT service. This will lead to more patients being diagnosed earlier, receiving more sophisticated treatments that can be provided with detailed monitoring, and creates opportunity for new treatment pathways to be developed giving patients access to therapeutic trials.


**This is a long-term investment that will make significant improvements to the lives of patients and reaffirms MMUH's position as a leading national unit for PET/CT.**

*"It's a critical piece of equipment that couldn't have been installed without the funding from the Mater Foundation."*

*Dr Martin O'Connell*  
Consultant Radiologist







“The new PET/CT makes such a difference to me as a person, and to many other patients.”



*Hermann Mitchell*

**Mater Hospital Patient**

One such patient, who was one of the very first people to avail from the new digital PET/CT scanner was **Hermann Mitchell**.

Hermann needed many PET/CT scans over the last three and half years. Although the older model machine did a good job, it was very noisy, could be uncomfortable and meant that Hermann was exposed to higher doses of radiation.

The introduction of the new digital scanner made an enormous difference to Hermann: “Being in the new scanner was like stepping out of a 40-year-old car and into a brand new Rolls Royce!”

The new scanner is faster, more accurate and allows imaging at a significantly lower dose to patients and staff.

**The new PET/CT scanner at MMUH represents the most advanced technology of its type in the country, future-proofing a high-quality service and much better patient experience for many years to come.**

Remembering Hermann Mitchell, who sadly passed away in August 2022.

# Our Impact

## Research and Innovation – developing the medical breakthroughs of the future

### Funding a specialist genetic diabetes nurse, Marie Burke

**Maria Byrne**, a Consultant Endocrinologist leads the Mater's Diabetes Clinics. She has established a national clinic for the personalised treatment of patients with genetic forms of diabetes, known as Mature-Onset of Diabetes in the Young (MODY). Through a grant from the Mater Foundation we have been able to provide funding towards a specialist genetic diabetes study.

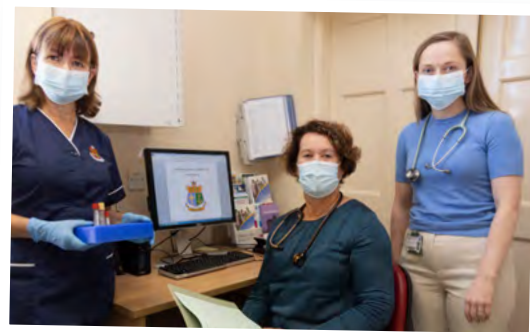
**This is the only clinic of its kind in Ireland, and until now, there has been no research or treatment facility of this type across the country.**

We are all used to hearing about the increasing rates of Type 2 diabetes. The diabetic clinic at MMUH currently looks after more than 8,500 type 2 patients. Type 1 diabetes occurs when the body produces little or no insulin by itself. Genetic diabetes is less well known, formed by a collection of inherited disorders that remains largely mis-diagnosed.

In real terms, this means that there are hundreds of patients being treated as Type 2 diabetics, when in fact, they have a MODY gene. These types of genetic diabetes account for 2–5% of all cases.

The impact of a patient finding out that they have MODY, rather than type 1 or type 2 diabetes can be life-changing. Through Dr Byrne's study, and the work of specialist nurse Marie Burke, some patients have been able to stop using insulin, and in some cases Dr Byrne has been able to stop patients' medication completely. The discovery of MODY has a huge impact on a patient's outcomes and quality of life.

The study also works to identify women with genetic forms of diabetes prior to pregnancy. This early identification is of utmost importance as such diabetes genes can strongly affect the baby's birth weight and cause challenges to the baby's glucose levels at birth.

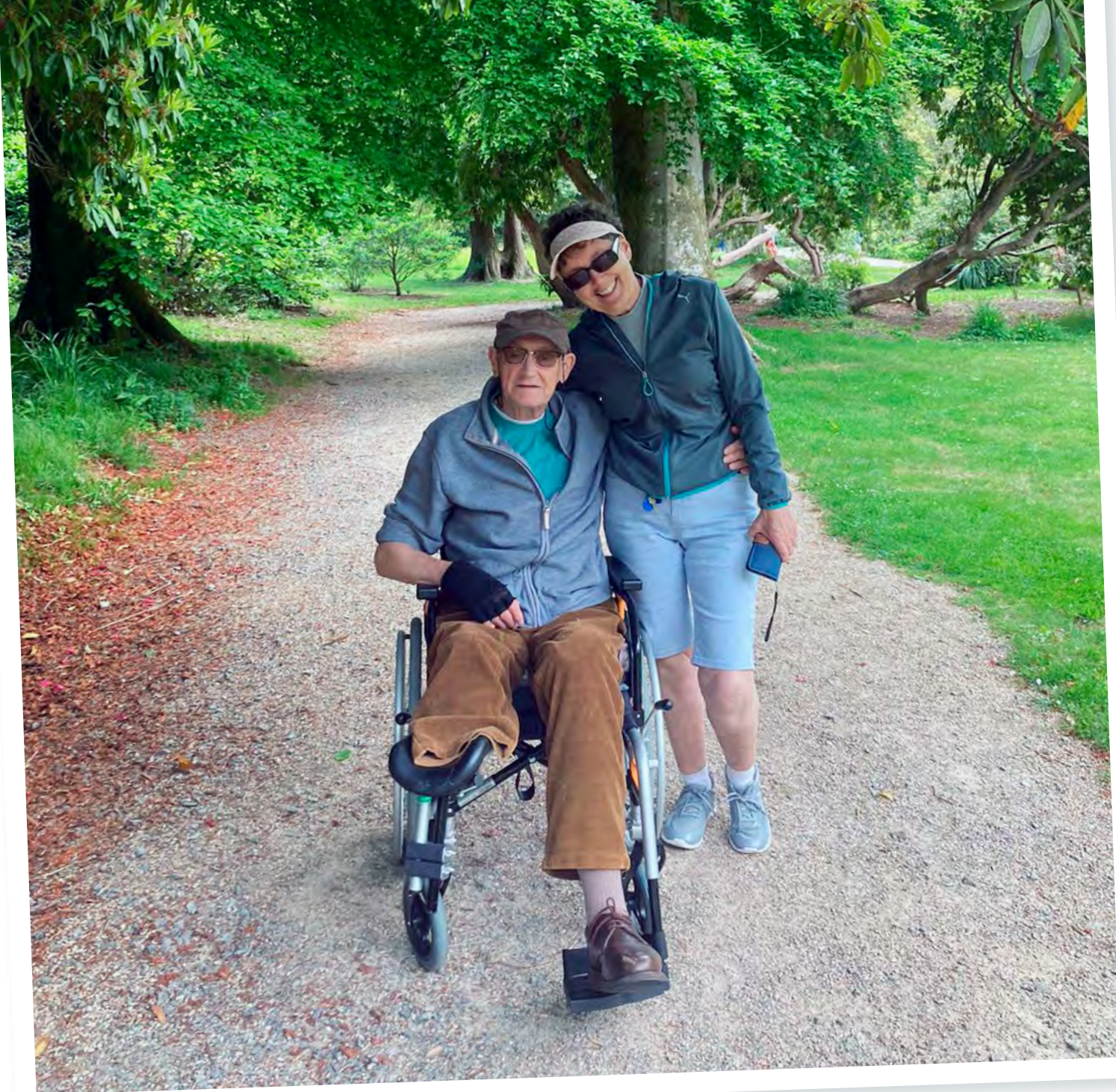


*L-R: Ms. Marie Burke, Research Nurse CNM2, Dr Maria Byrne, Consultant Endocrinologist, Dr Mairéad Crowley, Research Registrar.*

**This is a ground-breaking study being led by the hospital, impacting patients throughout the country as the study is able to accept referrals from diabetes units across Ireland.**

It is anticipated that approximately 425 patients with a genetic cause of diabetes could initially be uncovered. If their family members are also screened, the study could support in the region of 850 patients, whose lives can be improved through better diagnostics and a personalised approach to treatment providing better results and less risk of the serious consequences of diabetes such as damage to the heart, blood vessels, eyes, kidneys and nerves.





*Fred Toher with his wife, Mary.*

"My old treatment used to be very difficult - blood tests and huge insulin injections while I was trying to work... now it's one simple tablet!"

**Fred Toher** has been living with what he, and doctors, believed to be type 1 diabetes for over 60 years.

It was only when one of his daughters had the genetic diabetes testing done while living in Edinburgh, that the family realised that there was a third, genetic form of diabetes. Fred, who has been under the care of the Diabetes Clinic at MMUH for many years, told Dr Byrne about his daughter's results and he was tested as part of her pioneering study in Ireland.

The results were dramatic. From taking insulin for over 60 years, and suffering from many complications as a result of his condition, Fred's treatment was changed to a simple tablet that is more effective for his type of genetic diabetes. Plus, his three daughters, who also have the genetic form of diabetes, have all been identified through the study and are able to effectively manage their condition through tablets, rather than insulin injections.

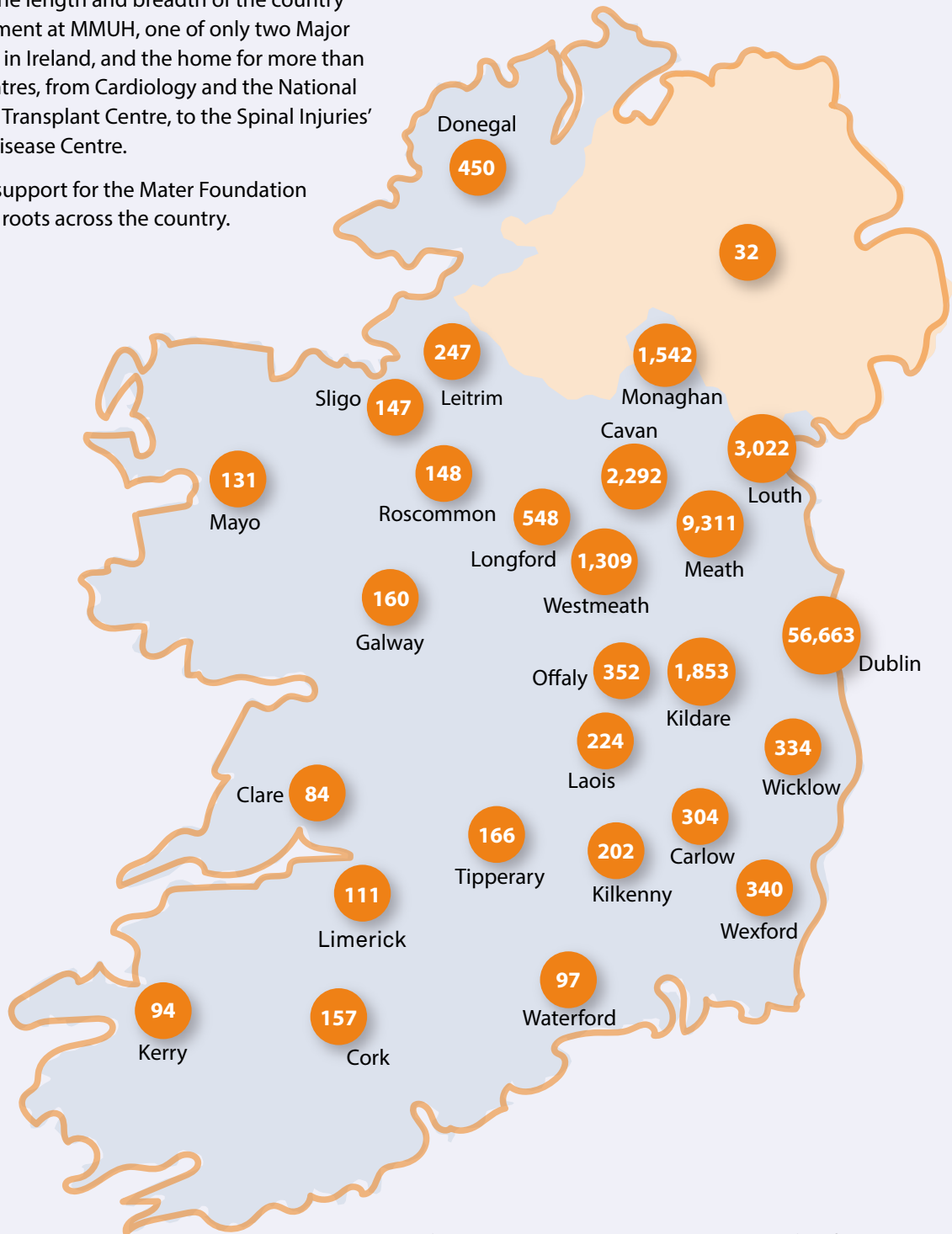


# Reach and impact

*Locally based. Nationally established.  
Internationally recognised.*

Patients travel the length and breadth of the country to receive treatment at MMUH, one of only two Major Trauma Centres in Ireland, and the home for more than 15 specialty centres, from Cardiology and the National Heart and Lung Transplant Centre, to the Spinal Injuries' Unit and Rare Disease Centre.

As a result, the support for the Mater Foundation runs deep, with roots across the country.



Map showing the distribution of Mater Foundation supporters in 2021 across the island of Ireland.

*Thank you to our national network of supporters all dedicating their time and resources to support a beacon of excellence in Irish healthcare from which the whole country benefits.*



## Our reach:

*An inner-city Dublin hospital with national reach and impact:*



**>400,000**

patients from across Ireland



**4,200**

MMUH staff



**36,940**

Facebook followers  
(518,194 monthly reach)

**6,172**

Instagram followers  
(103,810 monthly reach)

**4,110**

Twitter followers  
(25,500 monthly reach)

**23,404** Facebook challenge participants who completed:



**1,479,300**

– total number of  
Miles Run



**37,020,000**

– total number of  
Steps Taken in May



**13,404,000**

– total number of  
Squats



*Trainee doctor using the Simulation Hub to develop their surgical skills.*



# Our Impact

## Future-proofing education and training by investing in staff

### Funding a Laparoscopic Simulation Hub to provide patients with less invasive treatments

It is often difficult for junior doctors to gain access to 'live' training opportunities, especially in surgical skills. Currently, access to theatre training is at an all time low for multiple reasons: an increasing demand on services; growing complexity of surgeries; and the compounded effects of Covid-19. As a result, many doctors are concerned about the impact on future patient services and levels of care.

**Dr Claire Thompson**, Consultant Gynaecological Oncologist at MMUH recognised this problem for her Obstetrics and Gynaecology team and set about creating a solution: the Laparoscopic Simulation Hub.

Laparoscopy or minimal access surgery has become a particular focus of concern. Benefits for patients are well recognised, but it is a surgical field which requires time and dedication to skills training, having an initial steep learning curve. Simulation training is fast becoming integral to the skills and knowledge development of surgeons.



*"The Hub helps build the hand-eye coordination and perception needed for keyhole surgery."*

*Dr Claire Thompson*  
Consultant Gynaecological  
Oncologist

As a leading level four teaching hospital, teaching and training are an integral part of the work of the hospital, providing the highest standards of training to the next generation to ensure optimal patient care.

To this end, the Mater Foundation was delighted to part-fund the establishment of a Laparoscopic Simulation Hub with virtual reality simulators to support trainees to develop and test their skills to create an advanced standard of patient care and safety.

It is vital that we continue to invest in our trainees. The long-term impacts are profound: For a trainee doctor, if they can master basic skills using simulators, this will in turn reduce the "nerve-wracking experience" of operating for the first time on a patient and aid more timely progression of skills.

**The development of the Simulation Hub establishes MMUH as the regional flagship in progressing surgical training and is a vital step in prioritising the continuance and development of healthcare in Ireland.**

# Our Impact

## New services and patient support

### Always putting patients first

Exercise during cancer treatment has numerous benefits. It helps maintain and improve strength and cardiovascular fitness, both of which are very important in withstanding and tolerating cancer treatments, including surgery.

For people with breast cancer, group exercise brings the enormous benefit of peer support, allowing patients to meet others who are either on the same journey or who are returning for rehabilitation after successful surgery. The combined effect greatly reduces fear of surgery and enhances psychological wellness. Exercise also gives the patients a degree of control over their health at a time when many important decisions in their lives are being made by others.

In addition, for some people there is an important self-identity element that is built around exercise participation, particularly for those who were active before receiving a cancer diagnosis.

**For all these reasons, the Mater Foundation was delighted to become one of the partners funding the cancer exercise programme provided by ExWell Medical, supporting breast cancer patients to make guided exercise part of their cancer management.**







One such lady, who has participated in the Mater Exwell Exercise for Cancer Programme is **Fidelma Greene**.

Fidelma was diagnosed in December 2020 with triple negative breast cancer following a routine mammogram. She was treated at MMUH, where she had surgery a week before Christmas, followed by four rounds of chemotherapy in early 2021.

Fidelma was supported by the hospital's breast care staff throughout the whole experience, helping her deal with the shock of the diagnosis and to understand what was happening at each stage of the process.

Taking part in the cancer exercise programme provided by ExWell Medical, Fidelma has found that the exercise programme has been fantastic for helping her to get back into a fitness routine following her surgery and chemotherapy because the exercise is embedded into her treatment plan.

**This investment marks the holistic and innovative approach that the Mater Foundation takes when it comes to supporting patients and their direct needs.**



"I'm so grateful to the Mater and for all the support and care I received."

*Fidelma Greene*  
**Mater Hospital Patient**



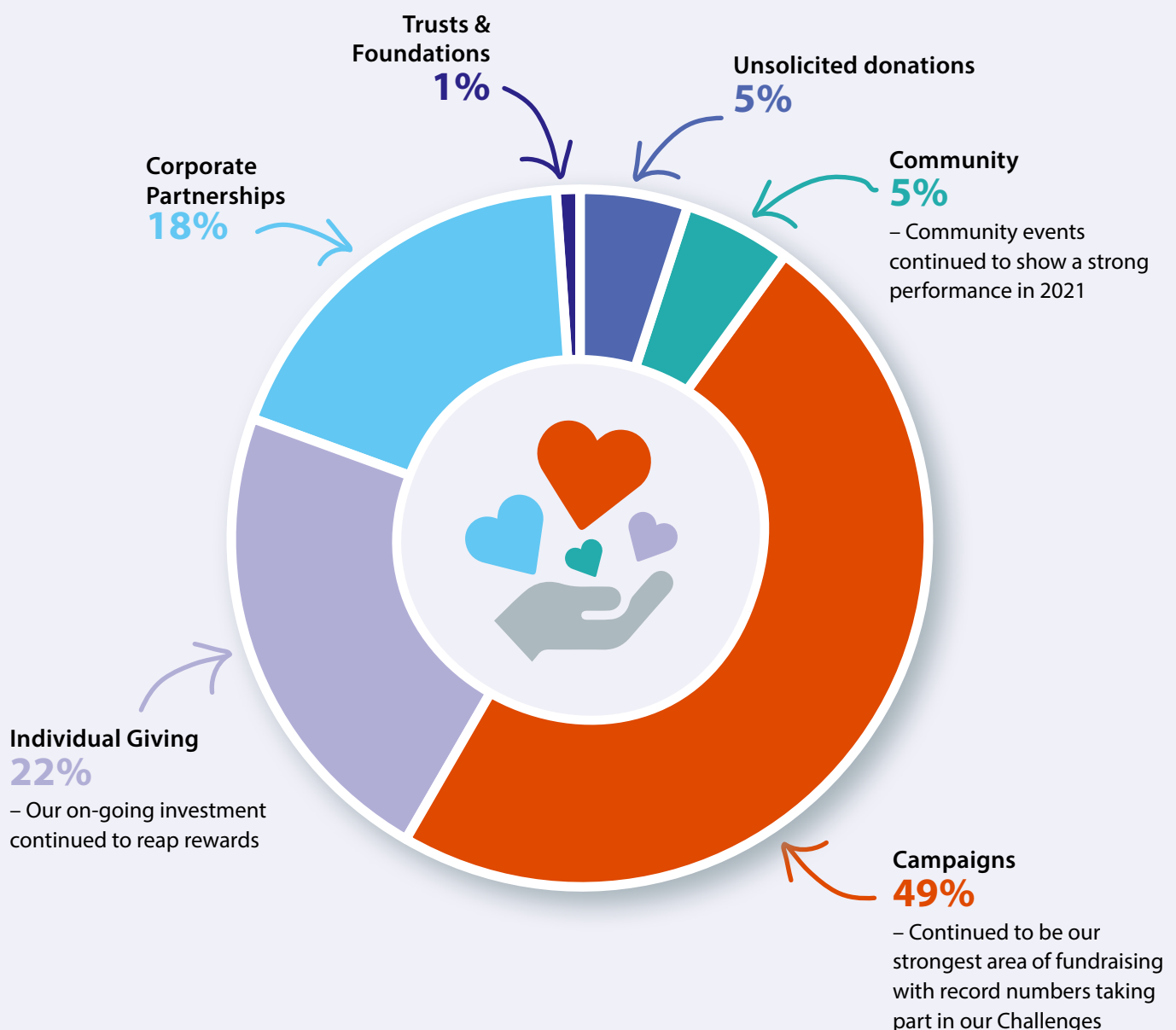
# Financial review 2021

The Mater Foundation continued to receive strong levels of support from across the country in 2021, demonstrating just how much the hospital means to the people of Ireland.

Through the incredible generosity of the public, the Mater Foundation raised €5.6million which was 16% ahead of our original €4.8million target. This could only be achieved through the committed support of so many individuals and companies, to whom we are indebted.

*Thank you.*

## How we raise funds:





In 2021, the Mater Foundation granted **€2.3million** to the Mater Misericordiae University Hospital.



**€1.1million**

Enhancing facilities  
and providing  
life-saving equipment



**€541,000**

Supporting staff  
to best their best  
through education  
and ongoing training and  
professional development



**€263,000**

Invested in life-  
changing research,  
recognising that  
today's research could  
be tomorrow's cures



**€412,000**

Granted to fund  
specialist staff  
working in the fields  
of cancer, diabetes,  
spinal fusion failure  
and cardiac arrest

The support costs directly attributable to charitable activities were **€117,000** for the period compared with €137,000 for the previous year; a **reduction in cost of 14%**.

## Summary of financial statements

### Income & Expenditure 2021

	2021 €	2020 €
<b>INCOME</b>		
Fundraising	5,602,625	6,589,997
Other trading activities		6,704
Income from investments	41	3,563
	<b>5,602,666</b>	6,600,264
<b>EXPENDITURE</b>		
Raising funds	1,541,348	1,591,780
Charitable activities	2,344,908	2,808,568
Other trading activities		24,722
Other Expenditure	291,208	191,202
	<b>4,177,284</b>	4,616,272

### Balance Sheet 2021

	2021 €	2020 €
<b>CURRENT &amp; FIXED ASSETS</b>		
Fixed assets	21,951	7,290
Financial assets	2,765	2,765
Current assets	7,265,893	5,375,221
<b>CURRENT LIABILITIES</b>		
Creditors	665,428	185,477
Net assets	6,625,181	5,199,799

# Governance and compliance

## Our Commitment to our Supporters

Our supporters drive everything we do at the Mater Foundation. Without your commitment, loyalty and trust, we would not be able to continue our support for the Mater Misericordiae University Hospital (MMUH).

Giving to the Foundation should always be a positive experience. To achieve this, the Mater Foundation always commits to:

- Operating at the highest levels of governance, transparency and best practice
- Instilling a culture of excellence in everything we do
- Keeping our supporters informed and updated every step of the way so you know how your kind donations are being put to work.

## Principles of Fundraising

We are honoured to maintain the Charities Institute Ireland Triple Lock certification. This recognises that we are compliant with the Institute's standards for transparent reporting, governance, and good fundraising.

### Transparent Reporting:

The Foundation prepares a Trustee's Annual Report and Financial Statements in full compliance with the Charity SORP (Standard of Reporting Practice under FRS102) and makes them easily available to the public on our website.

### Governance:

A crucial part of our strategic plan is to strengthen our organisation and governance plays a key role in this.

We believe that good governance involves putting systems and processes in place to ensure that the Foundation achieves its charitable objectives with integrity and is managed in an effective, efficient, accountable, and transparent way.

We are fully compliant with the Charity Regulator's Governance Code, and this is updated annually and reviewed by our Board. Our codes and policies guide our organisation, ensuring that we always stay true to our values and ultimately be the best organisation that we can be.

### Good Fundraising:

The Foundation implemented all the requirements for the Statement of Guiding Principles of Fundraising in 2011 and continually reviews its performance against these principles.





## Structure and Management

As the official fundraising body for MMUH, the Mater Foundation was incorporated and registered as a charity in August 1985. The Mater Foundation is totally autonomous and is not a subsidiary of the hospital. The Foundation is governed by its constitution.

The Mater Foundation is governed by a Board of Directors (council members) who serve in a voluntary capacity. The Board consists of no less than seven directors and no more than eleven. The Directors, all of whom are non-executive, are drawn from diverse backgrounds and bring a broad range of experience and skill to the Board. The Board of Management of MMUH are invited to nominate two people to be Directors of the Foundation. The Company Secretary also sits on the Board but has no voting rights.

We extend our gratitude and thanks to each of our Board Directors who give their time and expertise without remuneration. Special thanks goes to Mr Feargal Brennan and Professor Padraic MacMathuna, who both resigned from the Board this year after serving their term. We also welcome Dr Brian Marsh and Mr Paul Keane and thank them for joining us to support the navigation of the Foundation over the coming years.

There were no expenses claimed by any of the Directors over the course of the year.

The Board met six times during the year (the quorum for board meetings is three Directors with attendance and eligibility as follows):

Directors/ Members	Board Meetings Attendance (Requirements)		
	Board	Governance	Finance
Mr Neil Bannon (Chairperson)	6 (6)		6 (6)
Dr Brian Marsh	2 (6)		
Ms Clodagh O'Brien (Chair of Governance)	6 (6)	4 (4)	
Mr Harry McIntyre (Chair of Finance)	5 (6)	3 (4)	4 (6)
Mr Feargal Brennan	3 (5)	2 (4)	
Ms Órlaith Fortune	6 (6)		
Prof Padraic Mac Mathuna	2 (6)		
Ms Karen Herbert	6 (6)	4 (4)	
Mr John Fogarty	6 (6)	4 (4)	
Mr Aidan O'Connell	5 (6)		6 (6)
Mr Alan Sharp	4 (6)		
Mr Dan Murphy (Committee Member)			6 (6)

Responsibility for the day-to-day management of the Mater Foundation is delegated to a Senior Leadership Team comprising the Chief Executive Officer, the Director of Development and Director of Finance and Operations.

## Legal and administrative details

### Board of Directors

Mr Neil Bannon (Chairperson)  
Ms Clodagh O'Brien  
Mr Harry McIntyre  
Mr Feargal Brennan (Resigned 15<sup>th</sup> July, 2021)  
Ms Órlaith Fortune  
Prof Padraic MacMathuna (Resigned 18<sup>th</sup> March, 2021)  
Ms Karen Herbert  
Mr John Fogarty  
Mr Aidan O'Connell  
Mr Alan Sharp  
Dr Brian Marsh (Appointed 18<sup>th</sup> March, 2021)  
Mr Paul Keane (Appointed 2<sup>nd</sup> March, 2022)

**Company Secretary:** L&P Trustee Services Limited  
**Company Number:** 108518  
**Registered Office:** 53–54 Eccles Street, Dublin 7  
**Charity Tax Number:** CHY9768  
**Charity Registration Number:** 20024505  
**Chief Executive Officer:** Ms Mary Moorhead

**Independent Auditors:**  
Deloitte Ireland LLP  
Chartered Accountants  
& Statutory Audit Firm  
Deloitte & Touche House  
Earlsfort Terrace  
Dublin 2

**Solicitors:**  
Mason Hayes & Curran  
South Bank House  
Barrow Street  
Dublin 4

**Bankers:**  
Bank of Ireland  
Allied Irish Banks plc  
Permanent TSB  
Ulster Bank Ireland Limited









## **The Mater Foundation**


53-54 Eccles Street  
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 [@thematerfoundat](https://twitter.com/thematerfoundat)

 [@materfoundation](https://www.instagram.com/materfoundation)

 [The Mater Foundation](https://www.linkedin.com/company/the-mater-foundation)

 [@materfoundation](https://www.tiktok.com/@materfoundation)

[www.materfoundation.ie](http://www.materfoundation.ie)

Charity Registration Number: 20024505

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