

The Mater Foundation
(A company limited by guarantee)

Reports and Financial Statements
for the financial year ended
31 December 2019

THE MATER FOUNDATION

**REPORTS AND FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

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THE MATER FOUNDATION

STATEMENT FROM THE CHAIR AND CHIEF EXECUTIVE

We are delighted to present our financial statements for 31st December 2019 and to provide an overview of how the organisation continues to deliver funding for vital programmes that save and improve lives in the Mater Misericordiae University Hospital.

2019 was a remarkable year for the Mater Foundation, with over €3.98 million in income raised from our fundraising activities, an increase of 39% on prior year activities. In the period, €2.2 million was provided for immediate use for care in the Mater Hospital. These funds provided lifesaving equipment for the Mater's patients, funded research to change how the patients are treated, they helped build world-class facilities and support families in their most difficult moments.

2019 was a very busy year for the Mater Hospital, with over 400,000 visits from patients across Ireland. Some stay a day, others for months on end. Over the past year, our supporters have again responded to help fund vital equipment, specialist staff, ground-breaking research and advancements in technology like the robotic surgical programme for cancer patients. Over 100 surgical procedures have been successfully performed across six medical disciplines (Gynaecology, Urology, Colorectal, Thoracic, ENT and Hepatobiliary) since commencement of this programme earlier this year. The Mater Hospital is the first multidisciplinary robotic surgery provider in Europe. The Foundation is extremely proud to fund this programme and support this transformational change in the Mater Hospital.

Another key project was to support St Anne's Ward which is housed in the older part of the Mater Hospital. Working alongside the ward staff the Foundation enabled their vision to transform the ward into the Mater Hospital's first dementia friendly ward. This included converting St Anne's Day Room into a Dementia Friendly Sitting Room; providing a piece of equipment called a Magic Table along with memory aids to stimulate cognitive activity and upgrading the bathroom to a wet room facility.

The generosity of our donors continues to position the Mater Foundation as Ireland's leading adult hospital foundation. Building on three decades of philanthropic and fundraising success the support we receive from the general public enables us to act as a catalyst for change in public healthcare. We would like to warmly acknowledge the support of our corporate partners, who worked closely with us in 2019 and so generously raised vital funds to support our hospital. And once again this year, our community fundraisers, challenge participants, individual giving supporters continued to show their kindness and compassion for our patients. Their support allows us to invest in the hospital where it is needed most and plan for the future. Your trust is paramount to the Mater Foundation, and that is why we are open and transparent in all of our activities. We are committed to upholding the Triple Lock principles of transparent reporting, good fundraising and good governance, ensuring that our supporters know exactly how their donations are put to work.

We continue to follow the recommendations of our Strategic Review to ensure future sustainability and our continued alignment with our organisational key objective; advancing care for every patient every day by supporting education & training, providing new facilities & equipment, funding clinical trials/research and funding specialist staff. We have been proactively developing plans for the future to ensure that all our efforts and supporters' generosity can be built upon for future success.

We sincerely thank our Board of Directors for their continued dedication to the Mater Foundation in 2019. They have shared their guidance and support over the course of this year, and have helped the Foundation to reach and exceed its fundraising goals on behalf of the hospital.

We extend a warm thank you to our dedicated, professional and passionate team within the Mater Foundation who work tirelessly and at a fast pace to deliver positive results.

We would like to express our gratitude to the staff and management of the Mater Misericordiae University Hospital for their support and guidance throughout the year, and working with us to demonstrate how best to help those who need it most.

Finally, thank you to our supporters, volunteers and fundraisers across the country. We know that none of our achievements in 2019 would be possible without the compassion, generosity and trust of every single person who has given their support.

THE MATER FOUNDATION

NUMBERS AT A GLANCE

NUMBERS AT A GLANCE:

<p>€3.98 million Total income generated in the year.</p>	<p>€2.2 million Total funding given in grants in the year to advance patient care in the Mater Misericordiae University Hospital.</p>	<p>€587k committed in the period €452k committed to the enhancement of facilities and the purchasing of vital life-saving equipment for the Mater hospital. €27k committed to education and training €108k committed to specialist staff positions in the hospital.</p>
<p>> 550 Grants provided to the hospital in the year.</p>	<p>> 9,000 Donors supported our direct appeals and raffles</p>	<p>> 30,000 Supporters registered and took part in our suite of campaigns in the last twelve months.</p>
<p>> 8,500 Fundraisers took part in the Foundation's well-being Challenges: 100 Miles in a Month or 10,000 Steps in a day</p>	<p>€98k To provide funding for specialised cardiology staff for the Family Health Screening Clinic</p>	<p>€600k To purchase a state-of-the-art Da Vinci Xi robot costing €2.5m to transform the Mater's Robotic Surgical Programme.</p>

THE MATER MISERICORDIAE UNIVERSITY HOSPITAL – SOME NUMBERS

<p>> 400,000 People attended the hospital in 2019</p>	<p>> 223,000 Patients attended out-patient clinics in 2019 > 89,000 Patients treated in A&E in 2019</p>	<p>52 Number of transplants performed in the Mater Hospital in 2019 (Heart, Lung, Heart & Lung and Lung & Liver).</p>
<p>1,490 Represents the number of cancer diagnosis in 2019</p>	<p>11,270 Elective Surgeries that took place in 2019</p>	<p>100 Over 100 successful robotic surgical procedures were completed across six medical disciplines in 2019.</p>

THE MATER FOUNDATION

DIRECTORS AND OTHER INFORMATION

Board of Directors:	Mr Neil Bannon (Chairperson) Prof Patrick Wall Ms Clodagh O'Brien Mr Harry McIntyre Mr Feargal Brennan Ms Orlaith Fortune Prof Padraic MacMathuna Ms Karen Herbert Mr John Fogarty Mr Aidan O'Connell Mr Alan Sharp
Company Secretary:	L&P Trustee Services Limited
Company Number:	108518
Registered Office:	53-54 Eccles Street, Dublin 7
Charitable Tax Exemption Number:	CHY9768
Charity Registration Number:	20024505
Chief Executive Officer:	Ms Mary Moorhead
Independent Auditors:	Deloitte Ireland LLP Chartered Accountants & Statutory Audit Firm Deloitte & Touche House Earlsfort Terrace Dublin 2
Solicitors:	Mason Hayes & Curran South Bank House Barrow Street Dublin 4
Bankers:	Bank of Ireland Allied Irish Banks plc Permanent TSB Ulster Bank Ireland Limited

THE MATER FOUNDATION

DIRECTORS' REPORT

DIRECTORS REPORT

The Directors submit their report, together with the audited financial statements, for the financial year ended 31 December 2019.

PRINCIPAL ACTIVITIES

The Mater Foundation is a registered charity. The mission, vision and values are set out below;

Mission

To inspire and enable financial support for the Mater Public Hospital, so that it can continue advancing care for every patient.

Vision

Through our supporters and with the Mater Hospital, we strive for world-class care for every patient and each family who loves them.

Values

We will work with integrity, be accountable and transparent in our activities, and respect and value each and every person – from supporter to patient.

The funds raised through the Foundation, support the following four key pillars;

1. Enhancing facilities and providing vital life-saving equipment
2. Life changing research and clinical trials
3. Investing in training and education for hospital staff
4. Provide grants to specialist staff

With over 400,000 patient visits to the Mater Misericordiae University hospital every year, the Foundation is committed to supporting the hospital who provide the highest standard of medical care to adults in Ireland, by ensuring that patients have immediate access to the best facilities and highly skilled and specialised professionals, whilst delivering best in class research.

The Foundation remained firmly focused on its strategic objectives in 2019 in order to meet the growing needs of the Mater hospital. Every year, the demand for services continues to place increasing pressure on the hospital facilities and resources. In order to ensure the Foundation is well positioned to support the hospital and their patients, the Foundation regularly reviews and refines its fundraising strategy.

OBJECTIVES AND ACTIVITIES

A review of the objectives and corresponding activities for the Mater Foundation for 2019 follows under four headings:

1. Funding

Objectives	Performance and Outcome
To assist the Mater hospital in enhancement and advancement of patient care.	Raised nearly €4m in fundraised income in 2019.
Make €1m available to the hospital to purchase equipment, enhance facilities, fund research, provide training and education for hospital staff and provide grants to specialist staff.	Achieved and exceeded.
Build a strong network across Ireland and develop a loyal supporter base for the Mater Foundation.	Succeeded in development of nationwide campaigns and appeals.

OBJECTIVES AND ACTIVITIES (CONTINUED)

2. Strategic Grant Making

Objectives	Performance and Outcome
To support the Mater hospital in enhancing facilities and providing state of the art equipment	Purchased state of the art Da Vinci Xi robot for the Mater's Robotic Surgical programme – Total cost of €2.5m, with €600k provided in 2019
To provide funding for clinical trials and research	Funded the Design, Delivery & Evaluation of the MedEx Pulmonary Hypertension Exercise Programme in conjunction with DCU This is a novel community-based chronic illness rehabilitation service which provides physical activity classes in a medically supervised environment to patients with lung disease, heart disease peripheral arterial disease, diabetes and cancer) for pulmonary hypertension patients. €44.4k provided in 2019.
To continue to fund training and education for hospital staff	Funded equipment for CPR training. Provided funding to produce information booklet for transplant patients and funding for conferences.
To provide grants to specialist staff	Funded Oncology Research Registrar and Cardiology Research fellow.

3. Good Governance

Objectives	Performance and outcome
Continue to maintain high standards of good governance and financial reporting	We are committed to upholding the triple lock principles of transparent reporting, good governance and good fundraising.
Risk assessment	Regular review of the risk register

4. Future Strategy

Objectives	Performance and outcome
Board expansion	A number of new board members welcomed with a wide array of expertise.
Diversification of Income Stream	Successful introduction of new challenge campaigns, to broaden the fundraising mix. 46% growth on prior year in Regular Giving and solid foundations built for Philanthropic giving for future years.

ACHIEVEMENTS AND PERFORMANCE

Fundraising Activities

2019 was another positive year for the Mater Foundation with in excess of €3.98 million raised. This is 39% greater than 2018 income and was bolstered by some high-profile fundraising activities over the course of the year.

We continued to work closely with our existing network of corporate supporters in 2019. We are now focused on securing new partnerships and to generate corporate engagement and workplace fundraising through its challenge campaigns for 2020 and beyond.

We have embarked on a philanthropy programme, which is performing well, with gifts pledged over the next five years. A key focus for 2020 will be to continue to develop our pipeline of major giving prospects.

Community, Campaigns and events continued to grow from strength to strength in 2019, with a stand out performance from community fundraising which saw a growth of 240% in the year. This was due to the success of our 100 Miles in a Month and 10,000 Steps a Day challenges with over 8,600 participants taking part across three challenges to raise over €900,000.

The Direct Mail appeals and Summer raffle also performed strongly due to the generosity of over 9,000 supporters who responded to these appeals.

As part of a three-year strategic plan to build a sustainable income model, we continued to invest in our regular giving programme in 2019. This programme has continued to perform well showing an uplift of 46% on 2018 figures. Our focus remains on retaining our regular givers and building strong relationships with individual givers through a targeted and thoughtful supporter journey. We are very grateful for the on-going support of our regular givers and look forward to building on these successful relationships further in 2020.

2019 was another strong year for engagement with families and local communities, who held their own fundraising events and activities in support of the hospital. We have had a cancer survivor climbing 12 peaks over 12 months, The Run for Rosie and Dickie dip, a country music night organised by a lung transplant patient, memorial walks, golf classics held by families attending the Family Heart Screening Clinic to name but a few.

28% of funding raised in the period was restricted to specific programmes, with 72% unrestricted (this is up 54% on 2018 figures). Where donors place no restriction on how the Mater Foundation allocates funds, greater flexibility can be achieved, because these gifts can be put to use quickly in the areas of greatest need, priority and impact. We thank you for trusting us to make the greatest impact for patients and we will endeavour to ensure that we will demonstrate and communicate this impact to all our supporters

Thanks to the support of our community fundraisers and volunteers, we are able to continue to support the hospital and fund vital equipment, facilities, research and services where it is needed most.

Charitable Activities

The Foundation relies entirely on the support of the public and its corporate partners to ensure the hospital continues to advance exceptional care for every patient. This support is based on trust and the Foundation is committed to being open and transparent in all its activities. We know it is important to our supporters to see exactly where their money is spent which is why, when making decisions, the Foundation (in partnership with the hospital), continue to prioritise where funds raised would have the greatest impact and the most immediate need.

In 2019, the Foundation invested over €2.2m in the hospital, which included €834k to support the Mater hospital in advancing facilities and providing state of the art medical equipment, €409k to provide grants to fund specialist staff, €925k to continue to fund education and training for hospital staff and €64k to provide funding for research and clinical trials.

ACHIEVEMENTS AND PERFORMANCE

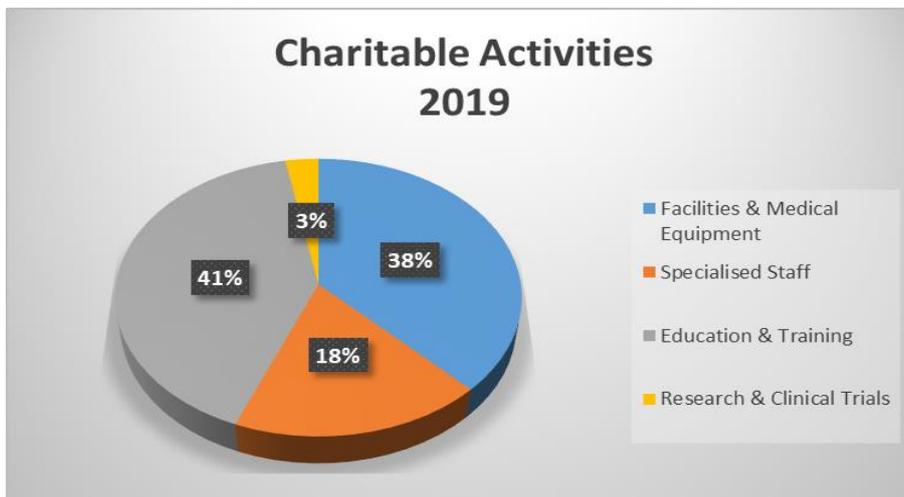
Charitable Activities (Continued)

The Foundation funded specialist staff such as an oncology research registrar, cardiovascular research fellow, and essential staff for the family heart screening clinic. Essential equipment for testing at-risk families for potentially life-threatening cardiac conditions was purchased by the Foundation and the Foundation continued to support education and training for hospital staff.

For over a decade, minimally invasive robotic-assisted surgery has been established as global best practice for patients needing surgery for cancers such as prostate, bowel, gynaecological, throat and lung. Until recently, it has not been available to patients at the Mater Misericordiae University Hospital, a national cancer centre which sees over 9,000 public cancer patients annually.

Thanks to the generosity of the Mater Foundation's supporters, the hospital secured a state-of-the-art Da Vinci Xi robot earlier this year. This has resulted in improved patient outcomes and economic benefits for the hospital due to shorter hospital stays. This is the first phase of a comprehensive programme to be delivered in three successive phases, over the next five years, building capacity and expertise in robotic surgery.

All of these areas are vital to the effective running of the hospital and the Foundation is honoured to have the backing and support of its supporters, corporate partners, ambassadors and network of volunteers to make this possible.



ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

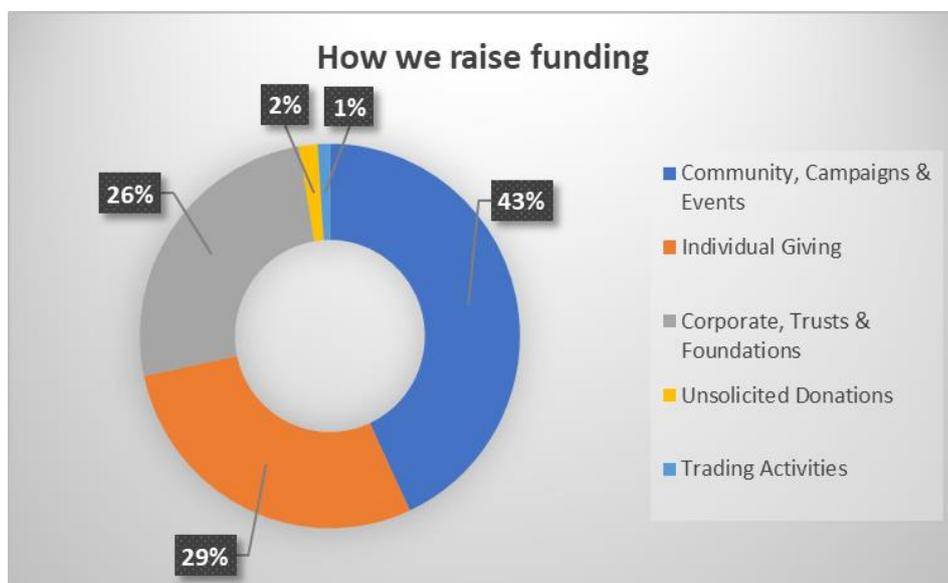
Financial Review

The financial review for the Mater Foundation is set out on page 20. In Summary, the Mater Foundation had a very strong financial performance in 2019, with in excess of €3.98m raised during the year and expenditure of €3.9m, which results in a surplus of €76k, which compares to a deficit in 2018 of €238k and a detailed commentary on the financial results, is set out below.

Income

Fundraised Income for the Mater Foundation is €3.98m for the year compared to €2.86m for the previous year which represents a 39% growth in income.

The Mater Foundation raises, attracts and inspires donations through a broad fundraising portfolio as set out below:



Community, campaigns & events performed exceptionally well with a comparative increase of 180% on 2018 figures. Investment in individual giving continued to reap rewards reflecting a 9% increase on prior year. Corporate, Trusts & Foundations also performed well with a comparative increase of 6% on 2018. Trading activities saw the largest decrease of 21% when compared with 2018, due to a decline in footfall within the area.

Expenditure

Expenditure is classed between raising funds, charitable activities and other trading activities and are further explained in Note 4, 5 & 6 on pages 26 & 27.

Expenditure on raising funds was €1.6m for the period compared with €1.4m for the previous year which represents a 14% increase mainly due to investment in regular giving. All other expenditure was on target.

In 2019, the Mater Foundation invested €2.2m in the Mater Misericordiae University Hospital which included €834k towards enhancing facilities and providing lifesaving equipment, €925k towards education and training of staff, €64k towards research and clinical trials and €409k towards grants to specialists. Support costs attributable to charitable activities were €106k for the period compared with €103k for the previous year.

THE MATER FOUNDATION

DIRECTORS' REPORT (CONTINUED)

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

Funds Employed and Financial Position

Arising from the COVID 19 global pandemic, the trustees and senior management of the Mater Foundation prepared a viability statement. After taking into consideration and reviewing the current operating budget, forecast for a period of at least 12 months from the financial statements sign off date, the projected cash movements for the same period and operating reserve ratio, they are confident that the Mater Foundation is financially viable

The Foundation has sufficient reserves to meet its operating costs, commitments to MMUH and its obligations in relation to restricted funds. The forecasts have provided confidence that the Foundation is in a position to produce sufficient inflow of resources to at least balance all operating costs and meet stakeholder expectations.

Plans for future

We will endeavour to continue to diversify our income stream in 2020 and are confident that we can continue to demonstrate income growth through our broad fundraising mix.

We plan to develop our new organisational strategy in 2020, for the next five years commencing in 2021. We are aware of the challenges ahead but are also confident that there are significant opportunities. However, to capitalise on these and allow for significant growth it is vital that we are correctly aligned and positioned for the years ahead. In order to do this, a major body of work is planned over the coming months which will involve a thorough review of our mission, vision and values and the role of the Mater Foundation in the fundraising market through engagement with all key stakeholders.

GOING CONCERN

In early March 2020, the COVID-19 virus was declared a global pandemic. In Ireland measures were introduced to reduce the spread of the disease; social distancing, closure of businesses in "non-essential" areas and a ban on "non-essential" travel. These measures had a significant impact on our regular giving recruitment and some in-house fundraising events, however, our team refocused their efforts on our COVID appeal and our digital fundraising.

The directors have taken into consideration the existing and anticipated effects of the outbreak on the organisation's activities and finances in its assessment of the appropriateness of the use of the going concern basis in addition to their review of the projected cashflow up to 30 September 2021. As the outbreak continues to evolve, it is difficult, at this time, to estimate the full extent and duration of the business and economic impact. Management will continue to carefully monitor the situation and evaluate its options during this time. No adjustments have been made to these financial statements as a result of this uncertainty.

The Mater Foundation meets its day to day working capital requirements through accumulated reserves. The directors have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future. Therefore, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Mater Foundation is a registered charity and a company limited by guarantee, incorporated and registered as a charity in August 1985. The Mater Foundation is totally autonomous and is not a subsidiary of The Mater Misericordiae University Hospital. The Foundation is governed by its constitution.

The core charitable objective for which the Foundation is established the;

"the relief of sickness and the advancement of education"

THE MATER FOUNDATION

DIRECTORS' REPORT (CONTINUED)

STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

Board of Directors, Officers and Management

The Foundation is governed by a board of Directors (council members) who serve in a voluntary capacity. The Board consists of no less than seven (7) directors and no more than eleven (11). The Directors, all of whom are non-executive, are drawn from diverse backgrounds in business and the professions, and bring a broad range of experience and skill to the Council. The Board of Management of the Mater Misericordiae University hospital shall be invited to nominate two (2) persons to be Directors of the Foundation. The Company secretary also sits on the board but has no voting rights.

The Foundation approved policy on board tenure is as follows:

1. A term of office of a Director shall be three (3) years.
2. A Director may be reappointed for a further one successive term of three (3) years (being a maximum consecutive period of six (6) years).
3. In exceptional circumstances, where the expertise of a Director is required (with the assent of the majority of the board), a Director may be invited to serve a third term of three (3) years.

The Foundation approved policy on the Chair tenure is as follows:

1. The Chairperson of the Board shall hold office for a term of three (3) years.
2. They may be re-elected as Chairperson for one further succession term of three (3) years (being a maximum consecutive period of six (6) years).
3. In exceptional circumstances, where the expertise of a Chair is required (with the assent of the majority of the board), a Chair may be invited to serve a third term of three (3) years.

The current Directors who are also members under Company Law are set out on Page 4.

Directors:

Mr Neil Bannon (Chairperson)
Prof Patrick Wall
Ms Caroline Pigott (resigned 22 January 2019)
Ms Clodagh O'Brien
Mr Harry McIntyre
Mr Feargal Brennan
Ms Orlaith Fortune
Prof Pdraic MacMathuna
Ms Karen Herbert
Mr John Fogarty (Appointed 14th February 2019)
Mr Aidan O'Connell (Appointed 12th September 2019)
Mr Alan Sharp (Appointed 12th September 2019)

Secretary:

L & P Trustee Services Limited

To support the board there are a number of sub-committees, each of which have a clearly defined Terms of Reference, chaired by a Board Director and include subject matter experts where appropriate;

1. Finance and Audit Committee
2. Governance & HR Committee

Each sub-committee is made up of at least three Directors and they meet at least four (4) times a year.

The Governance Committee is responsible for Director nominations as well as ensuring the Director induction programme is robust. It includes an overview of the Foundation's activities as well as definitions of the roles & responsibilities of directors. In order to ensure best Governance practice, the Board monitors conflict of interest and conflict of loyalties at each board meeting - all directors must declare any conflicts at the start of each Board meeting and they are recorded in the minutes.

THE MATER FOUNDATION

DIRECTORS' REPORT (CONTINUED)

STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

Board of Directors, Officers and Management (Continued)

For many years we have adhered to the principles of accountability and transparency, recognising our responsibility to ensure that the generosity of our donors is applied in line with their wishes and in a cost-effective manner. Direct impact for the patients and their families is of paramount importance.

In support of this, the Directors are committed to maintaining high standards of corporate governance and they believe that this is a key element in ensuring the proper operation of the Foundation. Responsibility for the day to day management of the Mater Foundation is delegated to a Senior Leadership Team comprising the Chief Executive and the Head of Fundraising and Communications.

Remuneration of the Chief Executive and the Senior Leadership team is reviewed and approved by the board. There is a clearly defined division of responsibility between the Board and the Chief Executive who has responsibility for formulating strategy and policy within the parameters delegated to her by the board.

There is a clearly defined division of responsibility between the Board and the Chief Executive who has responsibility for formulating strategy and policy within the parameters delegated to her by the board.

To actively demonstrate openness, transparency and integrity to our beneficiaries and donors, the Foundation operates under these three principles:

- Transparent reporting — The Foundation prepares a trustee's annual report and financial statements in full compliance with the Charity SORP (Standard of Reporting Practice under FRS102) and makes them easily available to the public on our website.
- Governance - The board has formally adopted and is publicly signed up to the Governance code for the Community and Voluntary Organisations since early 2015. The Foundation's performance against the Code is reviewed annually by the Board to ensure the Foundation holds itself accountable to the standards set and is in compliance with the Code.
- Good Fundraising -The Foundation implemented all the requirements for the Statement of Guiding Principles of Fundraising in 2011 and continually reviews its performance against these principles.

The board met 5 times during the year (the quorum for board meetings is three Directors with attendance and eligibility as follows):

Directors/ Members	Board Meetings
Mr Neil Bannon (Chairperson)	5 (5)
Prof Patrick Wall	3 (5)
Ms Clodagh O'Brien	3 (5)
Mr Harry McIntyre	5 (5)
Mr Feargal Brennan	2 (5)
Ms Orlaith Fortune	3 (5)
Prof Padraic Mac Mathuna	3 (5)
Ms Karen Herbert	3 (5)
Mr John Fogarty	3 (4)
Mr Aidan O'Connell	0 (1)
Mr Alan Sharp	1 (1)

Management Setting Pay and Remuneration

The Board delegates the day-to-day management of the Foundation to an executive management team under the leadership of a Chief Executive Officer (CEO). Matters such as policy, strategic planning, and budgets are drafted by the Executive Management Team for consideration and approval by the Board, who then monitor the implementation of these plans.

The Foundation sets remuneration of all staff based on averages within the not-for-profit sector and a benchmarking exercise was conducted during the period in conjunction with similar sized organisations in the sector. Pay scales and terms and conditions were reviewed and the Board is satisfied that the pay rates are in line with the sector.

STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

Remuneration of the Board

The members of the Board cannot, under the governing documents, receive remuneration for services to the Foundation and may only be reimbursed for incidental expenses claimed. There were no expenses paid to any Directors in the period.

Lobbying and Political contributions

There were no political contributions made by the Foundation during the financial year (2018: €Nil)

Events after Balance Sheet Date

Since 31 December 2019, the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel plans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilise economic conditions.

Impact on the Charity Sector: The COVID-19 pandemic and the reaction to it has caused numerous operational issues for the charity sector including: • the ability to fundraise, including events being postponed or direct debits cancelled by donors; • access to beneficiaries and donors with social-distancing measures in place; • staff sickness and absences; • contingency plans considerations regarding employees (shorter working hours, redundancies, forced annual leave etc.); • impact of high level of staff now working remotely, IT infrastructure and related supports; and • additional health and safety guidelines for modified working environment.

Impact on The Mater Foundation: At this point in time the financial position and performance of the organisation has not been materially affected as a result of COVID-19. The Foundation continues to operate in a stable manner despite changes to working practices, and fundraising appeals, which are as a result of Government restrictions. The continued generosity and support from our donors has been overwhelming during these unprecedented times. Management have carried out an assessment of the impact on the organisation including the current financial position, obligations due and funds necessary to maintain The Mater Foundations operations. Estimated reductions in fundraised income as a direct result of COVID-19 are offset by an uplift in digital fundraising and our COVID-19 appeal together with the postponement or deferral of any nonessential expenditure. The directors have therefore assessed that, that the company will remain a going concern and that this is a non-adjustment subsequent event. Accordingly, the financial position and results of the operations as of and for the year ended 31 December 2019 have not been adjusted to reflect their impact.

Risk Management and Internal Control

The Mater Foundation continues to perform an annual review of its Risk Register and Risk Management Policy with the guidance of the Governance and HR committee. The Foundation has systems, processes and procedures in place to measure the risk, likelihood of occurrence and impact in order to minimise its exposure. The main risks identified during the review, together with the methods adopted to manage them are summarised below:

Continuity of funding: The Foundation has no guaranteed income; if it is to continue its work it is entirely dependent on the goodwill of the public and on the relationship, it builds with its stakeholders. In order to reduce the risk of significant fluctuations in income, the Foundation aims to foster public commitment to the growing needs of the Mater hospital that we support through positive public relations, and good relations with institutional donors.

All Income streams are consistently tracked and monitored to ensure negative trends are identified early and appropriate plans put in place. The Foundation monitors changes in giving trends and adapts its strategy to meet these changes.

STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

Risk Management and Internal Control (continued)

Reserves policy: The Mater Foundation's reserves policy ensures that the charity can continue to provide a stable and quality service to those projects that we are committed to. Our policy is to meet our statutory requirements should the organisation cease to operate.

In 2016 the council approved a minimum reserve to cover statutory redundancy, legal costs and any outstanding creditors. It was agreed that an operational reserve can be built over time without impinging on the normal activity of the Foundation in its core remit of providing financial support to projects within the hospital and investing in fundraising which is required to build the organisation.

Our restricted reserves are largely related to ongoing projects in the Hospital which are being funded through our restricted hospital funds that we hold on behalf of wards and departments. These monies are committed and will be spent once sufficient funds are raised to meet the identified needs.

Economic instability: Similar to most charities in Ireland, The Mater Foundation relies on the prevailing economic climate and as such may be subject to fluctuations as the economy grows or contracts. The Foundation receives no government funding and the nature of its objectives is such that a lot of our funding is restricted. To mitigate this risk the directors with the assistance of the Finance and Audit Committee review all sources of income on an on-going basis and continue to develop and invest in new fundraising activities and techniques in order to maximize its income.

Effectiveness of Expenditure (Grants payable to Hospital): The Mater Foundation is being relied upon to raise more and more funds for vital projects within the hospital due to the severe reduction of public finances into the health sector. It is imperative that the organisation continues to clearly demonstrate that it is able to use its resources effectively in order to achieve lasting results.

Fraud or Errors: Significant errors or fraud could severely damage the Foundation's reputation as well as resulting in the loss of resources. The organisation has developed strict policies and procedures for the receipting, recording and control of donations received from individuals and organisations to mitigate against any risks; these procedures are regularly reviewed by our Finance and Audit Committee.

I.T. Security: In common with many organisations the company is dependent on information, which is stored electronically. The loss or damage of these systems would severely disrupt operations; therefore, the organisation has established links with the Hospital IT department who manage and backup these systems in accordance with the Data Protection Act (2003). The Foundation has a CRM system to manage all supporter information which will enable it to meet and exceed all data management and data protection requirements. The Mater Foundation has been implementing the GDPR since early 2017 and an action plan to address the gap analysis was in place for the 25th May 2018. This gap analysis is regularly monitored by the Governance and HR Committee.

Interest rate risk: The organisation has interest bearing assets and liabilities. In general, rates on the majority of cash and short-term bank deposits are fixed only for a relatively short period to enable the organisation to benefit from other opportunities such as longer-term higher interest rates. Interest rates are reviewed by the Finance and Audit committee on a regular basis.

Reputational Risk: There is potential reputational risk as a result of scandals within the not-for profit sector which in turn can lead to a fall in donations to the organisation. In line with good governance standards we ensure transparency in all our interactions with the media and the general public.

THE MATER FOUNDATION

DIRECTORS' REPORT (CONTINUED)

Staff and Volunteers

The Foundation is committed to staying at the top of its profession. We acknowledge with appreciation the committed work of our staff and volunteers. Our continuing success and achievements are due to their dedication and tremendous contribution.

Our staff members receive a salary that fairly reflects their value to the organisation. In order to achieve our vision and objectives, we need to recruit high calibre people at the market rate. We are committed to the continuing development of our professional staff and we allocate resources annually towards a training and development programme. The Foundation acknowledges with immense gratitude, the hard work, dedication and personal care and attention that its employees give to their roles on a daily basis.

Volunteering plays an important part of the Mater Foundation's operations. Involving volunteers is a way of furthering community involvement in our work. Whilst we do not recognise the monetary value of this volunteer work (under FRS102 and SORP Guidelines) we greatly appreciate the breadth of experience they bring to the organisation whether it is through our Charity Shop or our hospital information stand

Accounting Records

The measures that the directors have taken to secure compliance with the requirements of sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records, are the employment of appropriately qualified accounting personnel and the maintenance of computerised accounting systems. The company's accounting records are maintained at the Foundation's registered office at 53 - 54 Eccles Street, Dublin 7.

Statement on relevant audit information

In the case of each of the persons who are directors at the time the directors' report and financial statements are approved: a.) so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and b.) each director has taken all steps that ought to have been taken by the director in order to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Auditors

The auditors, Deloitte Ireland LLP, Chartered Accountants and Statutory Audit Firm, being eligible will continue in office in accordance with Section 383(2) of the Companies Act 2014.

Approved by the Board of Directors and signed on its behalf by:

Neil Bannon
Director

Harry McIntyre
Director

24 September 2020

THE MATER FOUNDATION

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the directors' report and the financial statements in accordance with the Companies Act 2014.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law, the directors have elected to prepare the financial statements in accordance with FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council* ("relevant financial reporting framework"). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of the profit or loss of the company for the financial year and otherwise comply with the Companies Act 2014.

In preparing those financial statements, the directors are required to:

- select suitable accounting policies for the Company Financial Statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with the applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and profit or loss of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors' report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

Legislation in Ireland governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MATER FOUNDATION

Report on the audit of the financial statements

Opinion on the financial statements of The Mater Foundation (the 'company')

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company as at 31 December 2019 and of the net income for the financial year then ended; and
- have been properly prepared in accordance with the relevant financial reporting framework and, in particular, with the requirements of the Companies Act 2014.

The financial statements we have audited comprise:

- the Statement of Financial Activities;
- the Balance Sheet; and
- the related notes 1 to 22, including a summary of significant accounting policies as set out in note 1.

The relevant financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council ("the relevant financial reporting framework").

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are described below in the "*Auditor's responsibilities for the audit of the financial statements*" section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Ireland, including the Ethical Standard issued by the Irish Auditing and Accounting Supervisory Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (Ireland) require us to report to you where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Reports and Financial Statements for the financial year ended 31 December 2019 other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MATER FOUNDATION

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and otherwise comply with the Companies Act 2014, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the entity (or where relevant, the group) to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that the auditor identifies during the audit.

This report is made solely to the company's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MATER FOUNDATION

Report on other legal and regulatory requirements

Opinion on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that:

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit.
- In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited.
- The financial statements are in agreement with the accounting records.
- In our opinion the information given in the directors' report is consistent with the financial statements and the directors' report has been prepared in accordance with the Companies Act 2014.

Matters on which we are required to report by exception

Based on the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the provisions in the Companies Act 2014 which require us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions specified by law are not made.

Kevin Sheehan
For and on behalf of Deloitte Ireland LLP
Chartered Accountants and Statutory Audit Firm
Deloitte & Touche House, Earlsfort Terrace, Dublin 2

25 September 2020

THE MATER FOUNDATION

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

	Unrestricted Funds 2019 €	Restricted Funds 2019 €	Total Funds 2019 €	Unrestricted Funds 2018 €	Restricted Funds 2018 €	Total Funds 2018 €
INCOME FROM						
Donations and legacies	3 2,807,372	1,130,824	3,938,196	1,824,129	985,292	2,809,421
Other trading activities	3 41,030	-	41,030	51,697	-	51,697
Income from investments	3 4,398	-	4,398	2	-	2
Total income	2,852,800	1,130,824	3,983,624	1,875,828	985,292	2,861,120
EXPENDITURE ON						
Raising funds	4 (1,534,822)	(95,080)	(1,629,902)	(1,348,721)	(83,540)	(1,432,261)
Charitable activities	4 (966,604)	(1,266,338)	(2,232,942)	(489,651)	(1,128,764)	(1,618,415)
Other trading activities	4 (44,870)	-	(44,870)	(48,820)	-	(48,820)
Total expenditure	(2,546,296)	(1,361,418)	(3,907,714)	(1,887,192)	(1,212,304)	(3,099,496)
Net income/(expenditure)	10 306,504	(230,594)	75,910	(11,364)	(227,012)	(238,376)
Taxation	11 -	-	-	-	-	-
Net movement in funds	306,504	(230,594)	75,910	(11,364)	(227,012)	(238,376)
RECONCILIATION OF FUNDS						
Funds at the beginning of the reporting period	429,242	2,710,655	3,139,897	440,606	2,937,667	3,378,273
Funds at the end of the reporting period¹⁸	735,746	2,480,061	3,215,807	429,242	2,710,655	3,139,897

THE MATER FOUNDATION

BALANCE SHEET AS AT 31 DECEMBER 2019

	<i>Notes</i>	2019 €	2018 €
Fixed Assets			
Tangible fixed assets	<i>12</i>	5,599	4,900
Financial assets	<i>13</i>	2,765	2,765
		<u>8,364</u>	<u>7,665</u>
Current Assets			
Debtors	<i>14</i>	96,575	99,543
Cash at bank and in hand		3,421,801	3,335,724
		<u>3,518,376</u>	<u>3,435,267</u>
Creditors: Amounts falling due within one year	<i>15</i>	(310,933)	(303,035)
Net current assets		<u>3,207,443</u>	<u>3,132,232</u>
NET ASSETS		<u><u>3,215,807</u></u>	<u><u>3,139,897</u></u>
Represented by			
Unrestricted funds	<i>18</i>	735,746	429,242
Restricted funds	<i>18</i>	2,480,061	2,710,655
		<u>3,215,807</u>	<u>3,139,897</u>

The financial statements were prepared in accordance with the Small Company Regime.

The financial statements were approved and authorised for issue by the Board of Directors on 24 September 2020 and signed on its behalf by:

Neil Bannon
Director

Harry McIntyre
Director

THE MATER FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

1. ACCOUNTING POLICIES

The principal accounting policies are summarised below. They have all been applied consistently throughout the financial year and to the preceding year.

General Information and Basis of Financial Statements Presentation

The Mater Foundation is a company incorporated in Ireland under the Companies Act 2014. The Foundation is constituted under Irish company law as a company limited by guarantee and is a registered charity. Its company registration number is 108518 and its address of the registered office is 53-54 Eccles Street, Dublin 7. The nature of the Foundation's operations and its principal activities are set out in the directors' report on pages 5 to 15.

The company has adopted and reported its performance in accordance with the format provided for in the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" as published by the Charity Commission for England and Wales.

The Charity Commission for England and Wales, is recognised by the UK accounting Standards Board (ASB) as the appropriate body to issue SORP's for the charity sector in the UK, and the SORP has heretofore been recognised as best practice for financial reporting by Charities in Ireland.

The financial statements have been prepared in accordance with the Companies Act 2014 and FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Basis of Accounting

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, and in accordance with the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" in accordance with the Financial Reporting Standard applicable in the UK (which has been recognised as best practice for financial reporting by charities in Ireland) and Republic of Ireland (FRS 102) issued by the Financial Reporting Council and the Companies Act 2014.

The functional currency of the Foundation is considered to be Euro because that is the currency of the primary economic environment in which the Foundation operates.

Going Concern

In early March 2020, the COVID-19 virus was declared a global pandemic. In Ireland measures were introduced to reduce the spread of the disease; social distancing, closure of businesses in "non-essential" areas and a ban on "non-essential" travel. These measures had a significant impact on our regular giving recruitment and some in-house fundraising events, however, our team refocused their efforts on our COVID appeal and our digital fundraising. As the office was closed for a period of time, there was a change in work practices with the team working remotely.

The directors have taken into consideration the existing and anticipated effects of the outbreak on the organisation's activities and finances in its assessment of the appropriateness of the use of the going concern basis in addition to their review of the projected cashflow up to 30 September 2021. As the outbreak continues to evolve, it is difficult, at this time, to estimate the full extent and duration of the business and economic impact. Management will continue to carefully monitor the situation and evaluate its options during this time. No adjustments have been made to these financial statements as a result of this uncertainty.

The Mater Foundation meets its day to day working capital requirements through accumulated reserves. The directors have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future. Therefore, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

1. ACCOUNTING POLICIES

Tangible Fixed Assets

Tangible fixed assets are stated at cost or valuation, net of depreciation and any allowances for impairment.

Depreciation is provided in respect of all tangible fixed assets, and is calculated to write down the cost of each asset to its estimated residual value over its estimated useful life by equal annual instalments as follows:

Fixtures and Fittings : 12½%

Residual value represents the estimated amount which would currently be obtained from disposal of an asset, after deducting estimated costs of disposal, if the asset were already of the age and in the condition expected at the end of its useful life.

Incoming Resources

Voluntary income is included in the Statement of Financial Activities on a receipts basis. Other incoming resources are accounted for in the financial year in which they are earned. Where valuation can be measured with reasonable certainty, gifts in kind are recognised in full as income in the financial year of receipt.

Restricted Income

Income received by the Foundation, the application of which is restricted to a specific purpose by the donor, is treated as restricted income and any unspent amounts are treated as restricted assets.

Unrestricted Income

Other income, apart from restricted income, is used by the Foundation in the furtherance of its work and objectives.

Allocation of Costs

Costs include fundraising and publicity, staff costs and other administration costs. Where costs are directly attributable to a particular activity they are charged to that fund. General costs are included under administrative expenses.

Financial Instruments

Financial assets and financial liabilities are recognised when the Foundation becomes a party to the contractual provisions of the instrument. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into.

Financial Assets and Liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. These financial assets are subsequently measured at fair value and the changes in fair value are recognised in the Statement of Financial Activities, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are subsequently measured at cost less impairment.

THE MATER FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

1. ACCOUNTING POLICIES

Financial Instruments (Continued)

Financial assets and liabilities are only offset in the balance sheet when, and only when there exists a legally enforceable right to set off the recognised amounts and the Foundation intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are recognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Foundation transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Foundation, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are recognised only when the obligation specified in the contract is discharged, cancelled or expires.

Balances are classified as payable or receivable within one year if payment or receipt is due within one year or less. If not, they are presented as falling due after more than one year. Balances that are classified as payable or receivable within one year on initial recognition are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

Impairment of Assets

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss as described below.

Non-financial assets

An asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced to below its carrying amount. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

Where indicators exist for a decrease in impairment loss, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

Taxation

The Mater Foundation has received a certificate of recognition of charitable status. Exemption from taxation has been given by the Revenue Commissioners under Section 207 of Taxes Consolidation Act 1997.

Pension Costs

The Foundation operates a defined contribution scheme. Pension contributions in respect of the scheme for employees are charged to the Statement of Financial Activities as they become payable in accordance with the rules of the scheme. The assets are held separately from those of the Foundation in an independently administered fund.

Differences between the amounts charged in the Statement of Financial Activities and payments made to pension funds are treated as assets or liabilities.

THE MATER FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

2. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the company's accounting policies, which are described in note 1, the Board directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The directors do not consider there are any significant judgements or sources of estimation requiring disclosure.

3. INCOME FROM

	Unrestricted Funds 2019 €	Restricted Funds 2019 €	Total Funds 2019 €	Total Funds 2018 €
Donations and legacies				
Public Fundraising	2,546,295	13,087	2,559,382	1,445,432
Fundraising Appeals	261,077	-	261,077	391,653
Restricted Hospital Funds	-	1,115,543	1,115,543	950,693
The Mater Neurological Institute	-	1,362	1,362	10,945
Men Cancer Alliance (Blue September)	-	832	832	10,698
	<u>2,807,372</u>	<u>1,130,824</u>	<u>3,938,196</u>	<u>2,809,421</u>
Other - trading activities				
Charity shop income	37,293	-	37,293	47,270
Day care fundraising income	3,737	-	3,737	4,427
	<u>41,030</u>	<u>-</u>	<u>41,030</u>	<u>51,697</u>
Investments				
Deposit interest	4,398	-	4,398	2
	<u>4,398</u>	<u>-</u>	<u>4,398</u>	<u>2</u>
Total Income	<u>2,852,800</u>	<u>1,130,824</u>	<u>3,983,624</u>	<u>2,861,120</u>

THE MATER FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

4. EXPENDITURE ON

	Unrestricted Funds 2019 €	Restricted Funds 2019 €	Total Funds 2019 €	Total Funds 2018 €
Raising funds				
Public Fundraising	1,097,225	-	1,097,225	936,489
Fundraising Appeals	73,908	-	73,908	87,420
Restricted Hospital Funds	-	95,080	95,080	83,474
The Mater Neurological Appeal	-	-	-	51
Men Cancer Alliance (Blue September)	-	-	-	15
Direct Salaries	363,689	-	363,689	324,812
	1,534,822	95,080	1,629,902	1,432,261
Charitable activities				
Fundraising Appeals	853,131	-	853,131	379,552
Mater Hospital Funds grants	-	1,250,925	1,250,925	1,117,427
The Dublin Neurological Institute	-	14,708	14,708	1,095
Men Cancer Alliance (Blue September)	-	705	705	10,242
Direct Salaries	6,713	-	6,713	6,713
Support costs	106,760	-	106,760	103,386
	966,604	1,266,338	2,232,942	1,618,415
Other – trading activities				
Charity shop costs	27,144	-	27,144	27,774
Charity shop salary and allocation	17,726	-	17,726	21,046
	44,870	-	44,870	48,820
Total expenditure	2,546,296	1,361,418	3,907,714	3,099,496

*Note that VAT incurred by the Foundation in 2019 amounted to €150,638 (2018: €129,029), which represents over 13 % (2018: 12%) of the direct costs of raising funds (excluding salaries).

THE MATER FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

5. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

2019	Grant funding of activities €	Support costs €	Total €
Activity:			
Fundraising Appeal Grants	853,131	106,760	959,891
Mater Misericordiae Hospital grants	1,250,925	-	1,250,925
The Dublin Neurological Grants	14,708	-	14,708
Blue September Grants	705	-	705
Direct Salary cost	6,713	-	6,713
	<u>2,126,182</u>	<u>106,760</u>	<u>2,232,942</u>
2018	Grant funding of activities €	Support costs €	Total €
Activity:			
Fundraising Appeal Grants	379,552	103,386	482,938
Mater Misericordiae Hospital grants	1,117,427	-	1,117,427
The Dublin Neurological Grants	1,095	-	1,095
Blue September Grants	10,242	-	10,242
Direct Salary cost	6,713	-	6,713
	<u>1,515,029</u>	<u>103,386</u>	<u>1,618,415</u>

6. ANALYSIS OF SUPPORT COSTS

	2019 Mater Foundation Appeals Grants €	2018 Mater Foundation Appeals Grants €	Allocation
Support Cost:			
Governance	61,098	43,392	Head Count
Finance	45,662	59,994	Head Count
	<u>106,760</u>	<u>103,386</u>	

THE MATER FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

7. STAFF NUMBERS AND COSTS

	2019 Number	2018 Number
Full-time employees:		
Management	2	2
Fundraising	7	7
Average number of employees	<u>9</u>	<u>9</u>

The aggregate payroll costs of these persons were as follows:

	€	€
Wages and salaries	434,530	415,010
Social welfare costs	48,758	45,552
Pension costs	26,934	15,696
	<u>510,222</u>	<u>476,258</u>

8. SALARY RANGE

The number of employees whose salaries (excluding employer pension contributions) were greater than €60,000 were as follows:

	2019 Number	2018 Number
€60,000 - €70,000	1	-
€70,001 - €80,000	1	1
€80,001 - €90,000	-	-
€90,001 - €100,000	-	-
€100,001 - €110,000	-	-
€110,001 - €120,000	1	1

9. KEY MANAGEMENT COMPENSATION

The remuneration for key management personnel including pension contribution of €15,690 (2018: €15,696) and employer's PRSI of €20,257 (2018: €19,661) for the financial year amounted to €205,257 (2018: €210,305) and this relates to 2 personnel (2018: 2 personnel).

10. NET INCOME/(EXPENDITURE)

	2019 €	2018 €
The net income/(expenditure) for the financial year is stated after charging/(crediting):		
Directors' remuneration	-	-
Auditors' remuneration *	11,700	11,685
Depreciation	850	769

* The auditors' remuneration fee is in respect of audit only. No amounts were paid to the auditors in relation to advisory, tax advisory or other assurance services.

THE MATER FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

11. TAXATION

No charge to taxation arises due to the fact that the Foundation has obtained charitable status under the provision of Section 207 of the Taxes Consolidation Act 1997.

12. FIXED ASSETS

	Fixtures, Fittings and Equipment €	Total €
Cost:		
At 1 January 2019	23,585	23,585
Additions	1,549	1,549
At 31 December 2019	25,134	25,134
Depreciation:		
At 1 January 2019	18,685	18,685
Charge for financial year	850	850
At 31 December 2019	19,535	19,535
Carrying Value:		
At 31 December 2019	5,599	5,599
At 31 December 2018	4,900	4,900

13. FINANCIAL ASSETS

	2019 €	2018 €
Prize Bonds:		
At 1 January and 31 December	2,765	2,765

The market value of the investments is considered not to be materially different to cost.

14. DEBTORS: Amounts falling due within one year

	2019 €	2018 €
Prepayments	63,203	15,353
Accrued income	33,372	83,850
Other Debtors	-	340
	96,575	99,543

THE MATER FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

15. CREDITORS: Amounts falling due within one year	2019	2018
	€	€
Trade and other creditors	68,247	55,396
PAYE/PRSI	14,609	11,890
Accruals	228,077	235,749
	310,933	303,035

16. FINANCIAL INSTRUMENTS

The carrying value of the Foundation's financial assets and liabilities are summarised by category below:

	2019	2018
	€	€
Financial Assets:		
Measured at undiscounted amount		
• Prize Bonds (note 13)	2,765	2,765
Financial Liabilities:		
Measured at undiscounted amount payable		
• Trade and other creditors (note 15)	68,247	55,396

17. LEGAL STATUS OF THE MATER FOUNDATION

In accordance with Section 1180 (II) of the Companies Act, 2014, the company is exempt from including the word "Limited" in its name. The company is limited by guarantee, (€1 per director) and has no share capital.

THE MATER FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

18. FUNDS

	Unrestricted Funds €	Restricted Funds €	Total Funds €		
(a) Reconciliation of funds:					
Fund balances at 1 January 2019	429,242	2,710,655	3,139,897		
Net income / (expenditure)	306,504	(230,594)	75,910		
Fund balances at 31 December 2019	735,746	2,480,061	3,251,807		
Fund balances at 1 January 2018	440,606	2,937,667	3,378,273		
Net expenditure	(11,364)	(227,012)	(238,376)		
Fund balances at 31 December 2018	429,242	2,710,655	3,139,897		
	Unrestricted Funds €	Restricted Funds €	Total Funds		
(b) Analysis of net assets between funds:					
Tangible fixed assets	5,599	-	5,599		
Financial assets	2,765	-	2,765		
Current assets	1,038,315	2,480,061	3,518,376		
Liabilities	(310,933)	-	(310,933)		
Fund balances at 31 December 2019	735,746	2,480,061	3,215,807		
Tangible fixed assets	4,900	-	4,900		
Financial assets	2,765	-	2,765		
Current assets	724,612	2,710,655	3,435,267		
Liabilities	(303,035)	-	(303,035)		
Fund balances at 31 December 2018	429,242	2,710,655	3,139,897		
(c) Movements in funds:					
	Balance as at 01/01/2019 €	Income €	Expenditure €	Transfer Between funds €	Balance as at 31/12/2019 €
Unrestricted funds	429,242	2,852,800	2,546,296	-	735,746
Restricted funds	2,710,655	1,130,824	1,361,418	-	2,480,061
Total funds	3,139,897	3,983,624	3,907,714	-	3,215,807
	Balance as at 01/01/2018 €	Income €	Expenditure €	Transfer Between funds €	Balance as at 31/12/2018 €
Unrestricted funds	440,606	1,875,828	1,887,192	-	429,242
Restricted funds	2,937,667	985,292	1,212,304	-	2,710,655
Total funds	3,378,273	2,861,120	3,099,496	-	3,139,897

THE MATER FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019**

18. FUNDS (CONTINUED)

(d) Designated funds included unrestricted funds

	2019	2018
	€	€
Income		
The Mater Heart Appeal	182,328	184,662
The Mater Heart and Lung Appeal	64,109	184,155
The Women Cancer Appeal	953	3,342
The Mater Cancer Appeal	12,673	17,194
The Stroke Appeal	-	2,300
The Neurological Appeal	1,015	-
	261,078	391,653
Expenditure		
The Mater Heart Appeal Raising Funds	18,477	40,526
The Mater Heart and Lung Appeal Raising Funds	18,477	15,871
The Mater Women Cancer Appeal	18,477	15,511
The Mater Cancer Appeal	18,477	15,511
Mater Appeal Grants	299,146	379,552
	373,054	466,971
Designated Funds	(111,976)	(75,318)
Unrestricted funds at the beginning of the reporting period		
Unrestricted as at 1 January (non-designated)	368,573	304,618
Unrestricted as at 1 January (designated)	60,669	135,987
Movements for financial year including transfer of funds		
– unrestricted (non-designated)	418,480	63,954
Movement for the financial year		
– unrestricted (designated)	(111,976)	(75,318)
Reclassification for Mater Appeal Grants in 2018 & 2017		
– unrestricted (non-designated)	(51,307)	-
Reclassification for Mater Appeal Grants in 2018 & 2017		
– unrestricted (designated)	51,307	-
Unrestricted as at 31 December (non-designated)	735,746	368,573
Unrestricted as at 31 December (designated)	-	60,669
Unrestricted Funds at the end of the reporting period	735,746	429,242

19. PENSION

The Mater Foundation operates an externally operated defined contribution scheme. The pension cost is charged to the statement of financial activities in the financial year in which it arises €26,934 (2018: €15,696). There was an amount payable at the financial year end of €855 (2018: €Nil).

THE MATER FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

20. RELATED PARTY TRANSACTIONS

The Mater Foundation was established with the sole purpose of fundraising on behalf of The Mater Misericordiae University Hospital. The Mater Foundation allocated money raised on the hospital's behalf of €2,232,942 (2018: €1,618,415) to the hospital to be used in relation to projects and research being undertaken in the hospital.

21. CAPITAL AND LEASING COMMITMENTS, AND CONTINGENT LIABILITIES

a) Capital commitments

There were no capital commitments at 31 December 2019 (2018: €Nil).

b) Leasing commitments

At the balance sheet date, the Company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019	2018
	€	€
- within one year	10,500	18,000
- between one and five years	-	10,500
- after five years	-	-
	<u>10,500</u>	<u>28,500</u>

c) Contingent liabilities

There were no contingent liabilities at 31 December 2019 (2018: €Nil).

22. EVENTS AFTER THE BALANCE SHEET DATE

Since 31 December 2019, the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel plans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses world-wide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilise economic conditions.

Impact on the Charity Sector: The COVID-19 pandemic and the reaction to it has caused numerous operational issues for the charity sector including: • the ability to fundraise, including events being postponed or direct debits cancelled by donors; • access to beneficiaries and donors with social-distancing measures in place; • staff sickness and absences; • contingency plans considerations regarding employees (shorter working hours, redundancies, forced annual leave etc.); • impact of high level of staff now working remotely, IT infrastructure and related supports; and • additional health and safety guidelines for modified working environment.

Impact on The Mater Foundation: At this point in time the financial position and performance of the organisation has not been materially affected as a result of COVID-19. The Foundation continues to operate in a stable manner despite changes to working practices, and fundraising appeals, which are as a result of Government restrictions. The continued generosity and support from our donors has been overwhelming during these unprecedented times. Management have carried out an assessment of the impact on the organisation including the current financial position, obligations due and funds necessary to maintain The Mater Foundations operations. Estimated reductions in fundraised income as a direct result of COVID-19 are offset by an uplift in digital fundraising and our COVID-19 appeal together with the postponement or deferral of any nonessential expenditure. The directors have therefore assessed that, that the company will remain a going concern and that this is a non-adjustment subsequent event. Accordingly, the financial position and results of the operations as of and for the year ended 31 December 2019 have not been adjusted to reflect their impact.

There were no other subsequent events since the financial year end.